

Division	Service Area	Revised Budget £000's	Forecast £000's	Forecast Variance £000's	RAG Status	Description
	Chief Executive	200	181	-19	G	
Chief Executives		200	181	-19	G	
	Director LSP	72	55	-16	G	
Director of Northampton Local Strategic Partnership		72	55	-16	G	
	Assistant Chief Executive	380	304	-76	G	Savings in a number of budgets across this area, none of which are significant on their own
	Civic and Mayoral Expenses	95	101	7	G	
	Overview & Scrutiny	47	45	-2	G	
	Councillor & Managerial Support	541	510	-31	G	Savings have been made in members allowances. This happened as a result of reducing the number of Cabinet members and the boundary review reducing the number of Councillors.
	Communications	188	158	-30	G	Savings on the advertising and publicity budget.
	Electoral Services	415	311	-104	B	As the Borough Council Election was held in combination with the Referendum on the UK Parliamentary Voting System and costs were shared equally between these two areas, with the Referendum costs being funded by central government. Therefore, the Council's election costs were just under half of the original forecast.
	Democratic Services	149	114	-35	G	Savings as a result of vacant posts throughout the year
Assistant Chief Executive		1,815	1,543	-273	B	
	Performance and change	377	322	-54	G	Savings reflect lower costs incurred in relation to the design and publication of the Corporate Plan (£27k) and employee cost savings as a result of vacant posts (£28k).
Head of Performance and Change		377	322	-54	G	
	Head of Policy & Community Engagement	79	78	-1	G	
	Policy	9	8	-1	G	
	Community and Other Grants	1,161	1,141	-20	G	
	Community Developments	397	443	46	G	An overspend has been incurred as part of the Community Centre transfer project
	Community Centres	332	293	-39	G	Savings have been achieved through employee related costs and income from Community Centres is higher than budgeted.
	Emergency Planning	45	52	7	G	
Head of Policy and Community Engagement		2,023	2,015	-8	G	
		4,486	4,117	-370	B	
	Director of Planning & Regeneration	231	225	-6	G	
Director of Planning and Regeneration		231	225	-6	G	
	Asset Management	1,630	1,551	-79	G	This forecast saving primarily reflects NNDR refunds received following appeal.
	Other Buildings & Land	-1,423	-1,678	-254	B	Increased rental fee income (£231k), largely due to external rent income (back dated 5 years) being received following a successful outcome from ground rent review arbitration (£332k), offset by loss of income due to vacant properties £101k. There have also been various improvements made to reduce energy costs resulting in a forecast saving of (£56k). There is a forecast overspend which is due to properties being vacant (which are normally leased out) resulting in £26k of NNDR costs. There are also other miscellaneous variances.
	Head of Regeneration & Development	90	91	0	G	
	Regeneration & Investment	658	692	34	G	The variance is due to employee costs being higher than expected. This is mainly due to posts not becoming vacant as expected (vacancy factor), the regrading of some posts and the planned impact of the restructure not being fully in place in April 2011.
	Development	17	17	0	G	
	Programme Coordination	5	5	0	G	
Head of Regeneration and Development		977	679	-298	B	
	Building Control	11	21	9	G	
	Development Control	328	170	-159	B	The forecast primarily reflects the increase in fee income received for Development Control services.
	Head of Planning	109	108	-1	G	
	Joint Planning Unit Manager	286	286	0	G	
	Planning & Regen Central Support	275	267	-7	G	
	Planning Policy & Conservation	768	709	-58	G	Savings have been made through holding posts vacant. There has been an increase in funding for environmental impact assessments. Also, contributions to running costs for regional parks have reduced.
Head of Planning		1,777	1,561	-216	B	

CORPORATE FINANCIAL REPORTS (REVENUE)
FINANCIAL YEAR 2011/2012
PERIOD 11 (February 2012)

Division	Service Area	Revised Budget £000's	Forecast £000's	Forecast Variance £000's	RAG Status	Description
		2,985	2,465	-520	B	
	Non Distributed Costs	4,057	4,057	0	G	
Corporate		4,057	4,057	0	G	
	Director of Finance & Support	664	667	3	G	
Director of Finance & Support		664	667	3	G	
	Human Resources	889	927	39	G	Temporary staff requirement to undertake systems development work to enable restructuring savings to be delivered.
	Single Status	50	20	-30	G	Savings in Staff as a result of the HR restructure, offsetting costs above.
	Training & Development	175	175	0	G	
Head of Human Resources		1,114	1,123	9	G	
	Financial Services	1,489	1,482	-8	G	
	Audit	392	338	-54	G	Lower payments to both Internal and External Audit than had been anticipated (including discounts and refunds).
	Investments	85	61	-24	G	
	Head of Finance	84	84	0	G	
	Exchequer Service	490	521	31	G	Additional costs arising from selfservice payroll project which was required to deliver the finance restructure savings.
	Procurement	165	167	3	G	
	Concessionary Fares	0	48	48	G	These are the residual costs following the closure of the concessionary fares scheme.
Head of Finance		2,706	2,702	-3	G	
	Administrative Services	466	493	27	G	
	Head of Customer Services and ICT	84	87	4	G	
	Customer Access	1,507	1,583	76	A	There has been an overspend on agency staff in the Contact Centre. This is a front line service and additional staff are required to answer the phones to meet the demands of the public. These costs are being funded from elsewhere within the Division and the Manager is looking at further potential ways to reduce the overspend.
	Print Unit	235	259	25	G	
	Office Accommodation	1,138	1,029	-109	B	There is a (£67k) saving due to an NNDR rebate for the Guildhall and (£44k) savings on cleaning costs.
	Information Technology	2,367	2,367	0	G	
	Telephones	248	247	-1	G	
Head of Customer Services and ICT		6,044	6,065	21	G	
	Benefits	-58	-133	-75	G	These savings largely reflect lower than anticipated costs in relation to rent allowances benefit payments.
	Head of Revenues & Benefits	86	85	0	G	
	Revenues	320	307	-13	G	
Head of Revenues and Benefits		348	260	-88	G	
		14,932	14,874	-58	G	
	Director of Housing	179	164	-15	G	
Director of Housing		179	164	-15	G	
	Call Care	-215	-49	166	R	This forecast primarily reflects a reduction in income due to the loss of Call Care service contracts to external organisations.
	Home Choice & Resettlement	438	398	-41	G	These savings relate to a wide range of variances across the service. The largest of these is as a result of lower than anticipated costs on the furniture and social enterprise.
	Housing Options	386	358	-28	G	
	Head of Housing Needs	94	103	8	G	
	Travellers Sites	9	-6	-16	G	
	Private Sector Housing Solutions	-176	-156	19	G	
	Housing Strategy	25	-12	-37	G	
Head of Strategic Housing		562	634	72	A	
		740	797	57	A	
	Land Charges	-45	-60	-16	G	
	Legal	698	765	67	A	The forecast overspend is largely due to the use of a locum Principal Solicitor to cover a vacant post at a cost greater than budgeted.
Borough Solicitor		654	705	51	A	

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FINANCIAL YEAR 2011/2012
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Division	Service Area	Revised Budget £000's	Forecast £000's	Forecast Variance £000's	RAG Status	Description
		654	705	51	A	
	Director of Environment & Culture	284	177	-108	B	The savings are mainly in relation to admin posts being held vacant.
	Director of Environment and Culture	284	177	-108	B	
	Leisure & Culture	1,180	1,097	-83	G	This saving is mainly attributable to a review of insurances related to this service.
	Museums	665	671	6	G	
	Arts and Other Activities	44	39	-5	G	
	Unity Leisure	37	67	30	G	This forecast is made up of a few variances in relation to the transfer of services to the leisure trust.
	Leisure and Culture	1,925	1,874	-51	G	
	Neighbourhood Environmental Serv	6,821	7,183	251	R	This is due to a number of additional costs incurred prior to the successful delivery of the Enterprise Contract. These include additional temporary staff cost and overtime of £294k, vehicle repair and hire costs of £110k, premises repairs and utility costs of £215k. Offsetting this is additional income from the County Council for recycling credits of (£432k).
	Neighbourhood Environmental Services	6,821	7,072	251	R	
	Community Safety	466	505	39	G	This is due to a wide variety of minor variances, including lower fee income in relation to the CCTV service and a lower level of vacant posts than had been anticipated.
	Licensing	-262	-286	-24	G	
	Pest Control	2	0	-2	G	
	Commercial Services	331	334	3	G	
	Environmental Protection	482	467	-15	G	
	Head of Public Protection	69	69	0	G	
	Neighbourhood Wardens	794	719	-75	G	The savings are largely attributable to vacant posts within the service.
	Head of Public Protection	1,883	1,810	-74	G	
	Events	332	266	-65	G	A review of Events budgets has been undertaken resulting in a range of savings having been made. There has also been some planned events that have not taken place.
	Town Centre Management	-25	-3	22	G	There are a range of variances within this service. The largest of these relate to the provision of hanging baskets, as well as reduced income as a result of the set up of the town centre BID.
	Car Parking	-2,257	-2,065	192	R	There has been a reduction of £155k in car parks daily ticket income. This is due to 2.3% downturn trend in the usage of car parks and because of the Council absorbing the increase in the VAT rate. There is a delay in implementing the car park centralisation project due to technology restraints, resulting in an overspend of £28k in staffing agency costs. In addition to this, the loss of income due to the one hour free parking policy is forecast to be £187k for the year; this will be funded from an earmarked reserve and thereafter has no impact on the forecast for the service.
	Bus Station	211	212	0	G	
	Markets	-51	8	60	A	This is mainly as a result of reduced fee income from market stall hire. There has also been a reduction in income from catering concessions on the Market Square.
	Head of Town Centre Management	-1,789	-1,581	208	R	
		9,124	9,350	227	R	
		32,921	32,308	-613	B	
		2,218	1,728	-491	B	This is due to an over achievement of investment income as a result of higher balances during the year due mainly to capital carry forward, so has no impact for 2012/13. There is also a technical financing adjustment which contributes to this saving.
		-4,856	-4,726	130	R	Forecast savings within Central Support Services are expected to reduce the amount of costs that are attributable to the HRA.
				-974	B	